

Peer Review Team Recommendations	How Wigan is Delivering
<p>Developing our Deal Approach</p> <p>Carry on - the Deal is an exemplar of how to engage with communities, energise council culture and change the relationship between the citizen and the local state through exemplary leadership</p>	<p>The Deal is embedded across everything we do as a council and at the heart of our transformation programmes. The Deal for the Future is the Council's delivery plan and continues to be delivered across all directorates. The Deal for the Future delivery plans can be found at https://www.wigan.gov.uk/Council/Strategies-Plans-and-Policies/Deal-for-the-future.aspx</p> <p>The next phase of our journey is now being planned and will be delivered through our next strategy: Deal 2030. The Deal for 2030 will be Wigan's public sector delivery plan for 2020-2030, owned and delivered by the Council, public sector and community partners.</p>
<p>Improve the Deal in the next stage by protecting the strong core principles, setting baselines and evaluating impact on outcomes. Work with other councils across the country to prove the case to the Treasury for early intervention</p>	<p>The Council's Public Relations Strategy has been further developed to provide guidance on The Deal Brand and its protection.</p> <p>We regularly test and quality assure the Deal principles and how we are applying them. For example, Making the Deal Real programme in Adults. The purpose of Making it Real is to provide understanding and evidence that the principles of the Deal are being applied across all work practices and roles. This work encompasses all activity undertaken within adult social care and health allowing the council and partners to understand our strengths and weaknesses and to continuously improve the quality of services.</p> <p>We are also developing a more comprehensive evaluation of the impact of the Deal, including the creation of clearer outcome measures.</p>
<p>Consider developing further the Deal for Councillors to engage ward members across the borough in implementing the Deal. Members should be encouraged to play a greater role in community engagement with the right support</p>	<p>The Deal for Modern Councillors is a comprehensive development programme for all Councillors, to support their role as elected Members. The programme is being further developed and enhanced in 2019/2020 with Cabinet Member leadership.</p> <p>Members are involved in the delivery of high profile engagement events, including the Big Listening Project in Autumn 2018.</p>

<p>Community</p> <p>Help build the sustainability and reach of the Deal in the voluntary and community sector so it can be extended across the borough, utilising the opportunity of the seven footprints and the ALMO transfer. Consider devolving parts of the Community Investment Fund to the footprints and longer term funding arrangements for some organisations and projects.</p>	<p>The Community Partnership is being developed as an umbrella organisation for the Voluntary Community and Social Enterprise (VCSE) in Wigan and has strong links to the 3rd sector assembly, volunteer manager’s forum, Youth forum and Sport Council. The Community Partnership received its charity status at end of January 2018.</p> <p>A review of Community Investment fund (CIF) spend has been updated and shared with the 7 Wigan service delivery footprints (SDF) managers in the Borough, so they can share their local insight and shape the funding priorities in the future. The tenant participation team (formerly part of the Wigan and Leigh Homes ALMO) has been integrated into the Deal for Communities team. Together, the teams are delivering a calendar of engagement with residents, VCSE and Members, building on learning from the Deal in Action.</p> <p>Networking meetings are in place with frontline workers in communities, SDF teams and Members, to share and strength local knowledge. These meetings are being extended to include community groups, including CIF funded groups. .</p>
<p>Economy and Skills</p> <p>Recast the economic strategy with a new, inclusive economic vision for the borough that capitalises on your position between Manchester and Liverpool, the opportunity of HS2 and your affordable, accessible and green location</p>	<p>The Council is reviewing and recasting the Economic Strategy for the Borough. We are currently engaging with partners, stakeholder and our local communities to help shape the new vision. It is envisaged that emerging themes and trends will be shared and tested at the EXPO on 9 November 2018, with a view to finalising the report by the end of the calendar year.</p>
<p>Utilise the opportunity provided by the new GM transport resources. Consider a property investment fund to enhance Wigan town centre, key investor-ready gateway sites and other economic and cultural assets</p>	<p>Wigan is developing a Wigan Town Centre Strategic Development Framework (SDF) which will review options and opportunities for regeneration priorities, including phasing and investment advice for delivery. The Believe in Leigh programme and the Leigh Town Centre Challenge have been aligned to provide a strategic implementation plan to support regeneration priorities for Leigh. This also incorporates the Month of Action and other programmes of work being delivered in Leigh.</p> <p>Across the borough other town centre investment plans are underway to support our ambitions for redevelopment and regeneration, some with action plans for deployment and prioritisation following consultation with members, finalisation of</p>

	<p>these plans are on hold to ensure alignment to the new Economic Strategy and Deal 2030.</p> <p>There are several GM Transport resources already being utilised to support investor-ready gateway sites and other economic and cultural assets including capital investment for programmes of work associated with the Congestion Deal, Clean Air Plan, Mayors Challenge Fund (Walking and Cycling), Streets for All and highway / structural maintenance.</p>
<p>Develop associated skills and job-ready programmes with local businesses as part of the Deal</p>	<p>A 'Fresh Look' at how skills services are delivered across the Council has been launched. We will provide our residents with the skills they need for success, equipping them to take advantage of and benefit from the opportunities that growth brings, through:</p> <ul style="list-style-type: none"> • A strongly performing education sector; • Upskilling our people to succeed; • Providing training that meets the needs of business and the boroughs growth sectors, now and in the future; and • Providing skills for life-long learning.
<p>Continue to invest in the early intervention in Children's Services and place children and young people at the heart of the new economic vision.</p>	<p>Young people will be at the heart of the programme of engagement to help shape the new economic strategy for the borough. We will achieve this through:</p> <ul style="list-style-type: none"> • Further development of delivery through our Start Well Centres and workers. Including a greater focus on the whole family through partnership working, • Ensuring that early intervention and early help is effective and that key workers take ownership of cases, wrapping services around children and their families with a focus on their strengths and assets. • A strong, co-designed youth offer and targeted youth support service. • A strong, co-designed offer to children and young people with Special Education Needs or Disabilities and their families. • Ensure that our young people get the careers advice and guidance that they need to find a clear path to high quality employment, an apprenticeship or further training • Improve educational attainment across the borough • Work with schools, colleges, universities and employers to connect young people with employment opportunities
<p>Review the Looked After Children target reduction at the end of 2018 given current system pressures and consider becoming a DFE Partner in</p>	<p>Monitoring current numbers and building a strong programme of work around reform of services. Developing the delivery of targeted services and Children's Social Care to ensure that children and their families experience the best support and outcomes.</p> <p>Supporting the reunification of families, where safe, possible and appropriate by supporting children and young people to</p>

<p>Practice.</p>	<p>edge away from care. Reducing the number of children and young people housed in out of borough placements.</p> <p>The transformation of Children’s Social Care includes a number of workstreams:</p> <ul style="list-style-type: none"> • ATOM (Wigan’s adoption of No Wrong Door), • Mockingbird, • The Deal for Foster Carers, • Workforce Development, including the implementation of a new practice model – Signs of Safety, • Redesign of panels and approach to ensuring placement stability.
<p>Culture Produce an ambitious cultural strategy that can increase the profile of the borough and create opportunities for home grown talent</p>	<p>The Arts Council have approved funding to create a new cultural vision for the Borough, which will link to the Locality Plan, the Economic Strategy and the aspirations for the Deal for the Future 2030 this will be published in November 2018.</p>
<p>Health and Care Integration/Devolution</p> <p>Manage the risks of health devolution actively and the leadership challenge for both the Leader in chairing the Greater Manchester Health and Care Board.</p> <p>Manage the risks of the implementation of the Wigan Locality Plan for health and care reform particularly the financial challenge of the hospital contract and the potential single accountable officer role for the council and CCG and address mental health engagement as a priority.</p> <p>Take advantage of the opportunity and context provided by health</p>	<p>The risks are noted and are reviewed regularly.</p> <p>The Council and the CCG have approved a new operating model with one joint role leading the council and CCG, and an integrated management structure. This will enable better integration of the commissioning of health and social care services.</p> <p>The Healthier Wigan Partnership (HWP) Alliance Agreement has been signed by all partners and a launch event has been held. A transformational activity programme plan has been developed and is now being delivered. New governance</p>

<p>devolution, moving at pace to integrate health and social care at a Greater Manchester, Wigan and neighbourhood level by using the Deal to engage communities in the seven footprints.</p>	<p>arrangements being put into place for the ongoing development of HWP with the establishment of a Whole System Leadership Group.</p> <p>An options Appraisal being developed to ascertain the future organisational form of the Healthier Wigan Partnership.</p> <p>A new Health and Care Wigan Experience is being developed to promote an asset based approach across health and care providers in the Borough. This complements the alignment of the reform of wider public services across the SDFs.</p>
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